

The Honorable Paul J. "Page" Hoepfer

Since leaving government service, Mr. Hoepfer has focused on corporate governance and board service. He is a Governance Fellow of the National Association of Corporate Directors and the chairman of three boards: OnPoint Technologies, Inc., 501c(3) venture capital fund established by Congress to focus on emerging technologies of interest to the U.S. Army; Versar, Inc., a publicly-held environmental and construction management company; and Plasan U.S., a non-public company owned by Kibbutz Sasa that provides advanced materials for defense and non-defense applications.

Mr. Hoepfer has served on the Audit Committees of both public and private boards and has been designated as an audit committee financial expert. Building on his prior experience as president of a private merchant bank, Mr. Hoepfer is actively engaged in investment policy and business combination decisions for two not-for-profit corporations.

Mr. Hoepfer continues to be active in public service. He serves on the board of Advanced Technology International, a not-for-profit corporation focused on expanding the knowledge economy in South Carolina. He is a member of the Pentagon's Defense Science Board and chaired the DSB's recent study on the cyber supply chain.

In 1998 the Senate confirmed Mr. Hoepfer as Assistant Secretary of the Army (Acquisition, Logistics and Technology). In this position he was the Senior Procurement Executive, the Science Advisor to the Secretary of the Army, and the senior research and development official for the Department of the Army. He developed and oversaw logistics policy for the Army as implemented by the various military commands. In his capacity as Army Acquisition Executive, Mr. Hoepfer appointed, managed and evaluated program executive officers and program managers; managed the 23,000 members of Army Acquisition Corps; and oversaw \$17.3 billion in research, development, test and evaluation, and acquisition programs. Mr. Hoepfer left government service in 2001.

From 1996 to 1998, Mr. Hoepfer was Deputy Under Secretary of Defense (International and Commercial Programs). He was responsible for all cooperative DoD research, development and acquisition programs around the world. He implemented and managed DOD's dual use technology program and the \$15 billion Defense Export Loan Guarantee Program.

Mr. Hoepfer received numerous honors while serving at the Pentagon. His awards include the Army Decoration for Distinguished Civilian Service, the Defense Award for Outstanding Achievement, and the President's Award (the Biddle Medal) for his dedication and support to the Association of the United States Army. Mr. Hoepfer is also the recipient of the Vice President of the United States "Hammer" award for reinventing government. In December 1996, Secretary of Defense William J. Perry awarded Mr. Hoepfer the Secretary of Defense Medal for Outstanding Public Service.

Prior to his government service, Mr. Hoepfer was for several years the president of Fortune Financial, a private merchant bank. Before this, he was the proprietor of Northshore Consultants, a firm that focused on problems at the intersection of finance, technology and law. Mr. Hoepfer has also consulted to public and private companies on numerous programs, strategic issues and corporate restructurings.

Concurrent with these business endeavors, Mr. Hoepfer taught at several law schools. Under the Munger Endowment, he developed and wrote text materials for What Lawyers Should Know About Business for the Stanford Law School in 1989 and taught this course at Stanford in the spring of 1990. Following this, he taught the course for five years as an adjunct professor at the University of Southern California.

Mr. Hoepfer received his B.S.E. in Basic Engineering from Princeton University and his M.A.T. (Mathematics) from Harvard University.

In his leisure time, Mr. Hoepfer enjoys competitive tennis, fly-fishing, and practicing the piano. He is married and has two children.